

Item No. 12	Classification: Open	Date: 14 March 2024	Meeting Name: Health and Wellbeing Board
Report title:		South East London Integrated Care Board Joint Forward Plan – 2024/25 Refresh	
Ward(s) or groups affected:		All	
From:		Martin Wilkinson, Acting Place Executive Lead, Southwark, NHS SEL Integrated Care Board	

RECOMMENDATION(S)

That the Health and Wellbeing Board;

1. Notes the draft NHS South East London Integrated Care Board Joint Forward Plan refresh for 2024/25.
2. Confirms that it considers that the refreshed Joint Forward Plan continues to take proper account of the priorities and actions outlined within the Southwark Joint Health & Wellbeing Strategy.

BACKGROUND INFORMATION

3. The Health and Wellbeing Board received a report on 20/07/23 setting out the details of the first Joint Forward Plan of NHS South East London Integrated Care Board (SEL ICB). This is a 5 year strategic plan for 2023/24 to 2028/29 setting out how the health needs of the population will be met. The Board confirmed that the Joint Forward Plan was considered to take proper account of Southwark's Joint Health and Wellbeing Strategy - such agreement from local health and wellbeing boards being a national condition for the ICB to meet before finalising and publishing its plan.
4. It is also a statutory requirement for the ICB to refresh the Joint Forward Plan on an annual basis, and seek agreement from local Health and Wellbeing Boards that it continues to take proper account of the latest local Health and Wellbeing Strategies.
5. The review of the Southwark borough section of the Joint Forward Plan undertaken for the annual refresh identified that there is no cause to significantly change the 5 year strategy previously described in July 2023. However, the refresh does provide commentary on 2023/24 progress and specific plans for 2024/25 have been updated along with other minor updates to the commentary.

KEY ISSUES FOR CONSIDERATION

6. The full Joint Forward Plan is a very large document and is more easily viewed in a navigable format on the ICS website www.selondonics.org/joint-forward-plan.
7. The key issues for consideration for this board relate to the Southwark borough section of the plan (see **appendix 1**). This section was developed with Partnership Southwark and forms the basis of the Southwark Health and Care Plan approved by the Partnership Southwark Strategic Board on 6th July 2023.

Key points of Joint Forward Plan

8. The Joint Forward Plan provides a strategic overview of key priorities and objectives for the next 5 years at SEL and borough level, and a summary of short term actions to deliver these. The plan covers a wide range of planning requirements to ensure that services are being developed that:
 - Meets the needs of our population
 - Demonstrates and makes tangible progress in addressing the core purpose of our wider integrated care system - improving outcomes in health and healthcare, tackling inequalities in outcomes, experience and access, enhancing productivity and value for money and helping the NHS support broader social and economic development
 - Delivers national NHS Long Term Plan and wider priorities
 - Meets the statutory requirements of our Integrated Care Board
9. The plan builds on the work been done as a wider system and is driven by:
 - The SEL Integrated Care Partnership integrated care strategy (as presented to the Health and Wellbeing Board on 17th November 2022)
 - Borough based Local Health and Wellbeing Plans
 - Local Care Partnerships plans
 - SEL-wide pathways and services transformation work such as acute, urgent and emergency, cancer, primary care and enablers such as digital, workforce, medicines optimisation, mental health and estates

Southwark borough section of the refreshed Joint Forward Plan

10. The Southwark section (**appendix 1**) sets the five key objectives underpinning the local plan, which correspond exactly to the Health and Wellbeing Strategy presented to this board in November 2023, namely:
 - A whole family approach to give children the best start in life
 - Healthy employment and good health for working age adults
 - Early identification and support to stay well
 - Strong and connected communities
 - Integration of health and social care

11. Focus areas for the term of plan include:

- Strategic collaboration, with an initial focus on mental health
- The Start Well, Live Well, Age Well and Care Well workstreams focusing on specific priorities for joint working across the partnership including 1001 days, mental health in children and young people, community mental health transformation, prevention, Vital 5, cancer screening, frailty and lower limb wound care.
- Enablers such as workforce, estates, finance and digital

12. Underpinning key principles include:

- Embedding an approach to tackling health inequalities across all our policymaking, services and delivery
- Making sustainability and tackling climate change an integral part of protecting and improving health
- Targeted place-based approach and population groups
- Community empowerment and co-production
- Delivering high quality, joined-up and person-centred health and social care

13. As part of the work underway by the ICB to refresh the plan the Southwark borough section has been fully reviewed. The refresh process did not identify the need for any significant changes from the 5 year strategy set out in the July 2023 plan. Minor changes to note are:

- The planning template contains one new page which sets out a summary of our key successes, challenges and learning from 2023/24 (see page 5, appendix 1)
- An increased emphasis on the need to tackle system-wide pressures arising from mental health complex care placements
- There have also been other minor updates and clarifications with regards to planned actions for 2024/25 and beyond, reflecting latest progress in the programme

Policy framework implications

14. The requirement for a Joint Forward Plan arises from NHSE planning requirements established for Integrated Care Boards for 2023/24, updated on 27/12/23 to cover annual refresh requirements.

15. Health and Wellbeing Boards remain responsible for producing both joint strategic needs assessments and joint local health and wellbeing strategies which future iterations of the Joint Forward Plan are required to take into account.

Community, equalities (including socio-economic) and health impacts

Community impact statement

16. The core purpose of the Joint Forward Plan underpinning the detailed workstreams is “improving outcomes in health and healthcare, tackling inequalities in outcomes, experience and access, enhancing productivity and value for money and helping the NHS support broader social and economic development”.

Equalities (including socio-economic) impact statement

17. The plan aims to tackle health inequalities that lead to differences in health and life expectancy within the borough. The strategy takes a community and place focus, which involves providing additional support to the population groups that have the poorest outcomes and focusing on the most disadvantaged neighbourhoods.

Health impact statement

18. As stated within the plan the key population health and inequalities challenges it seeks to address are:
 - High levels of health need, with a clear link across to the relatively high levels of deprivation and population diversity found in south east London.
 - Life expectancy for south east Londoners is below the London average for all boroughs except Bromley.
 - Differences in life expectancy are more marked for those born in the least and most deprived areas across south east London.
 - These factors drive significant inequalities, with a variance across boroughs including higher levels of need, challenge and opportunity across our inner south east London boroughs, but with clear inequalities and an inequalities gap evident within each of our six boroughs.
 - Known risk factors that drive poor health outcomes plus drive inequalities.
 - Inequalities evident in terms of access, experience and outcomes.

Climate change implications

19. As set out in the Sustainability section of the plan the ICB Green Plan underpins actions for making progress towards NHS carbon neutral targets.
20. The Southwark section of the plan confirms individual organisations will be supported to implement their green plans in line with the Partnership Southwark environmental sustainability policy statement.
21. The stated ambition is to have made clear progress towards the NHS targets of a net zero carbon footprint by 2040 and the interim target of 80% reduction by 2028, and the council’s climate change plan and target for a

carbon neutral Southwark by 2030. This will be measured in part through progress on key domains of the ICS Green Plan including workforce and system leadership, air quality, travel and transport (staff and patients), estates and facilities, sustainable models of care (including prevention and lean service delivery), digital, medicines (20% of NHS carbon footprint), supply chain and procurement, food and nutrition, adaptation, green spaces.

Resource implications

22. Officer time from all partners will be required to support the continued development and delivery of the Southwark section of the Joint Forward Plan.
23. Any new projects/initiatives that arise through the action plan that require additional or reallocation of funding would need to be considered through the appropriate budget, monitoring and governance processes.

Legal implications

24. The production of the Joint Forward Plan and its annual refresh fulfils one of the statutory obligations of the Integrated Care Board.

Financial implications

25. Any financial decisions that relate to the delivery of the action plan will be taken separately and through the relevant partner governance mechanisms.

Consultation

26. The Joint Forward Plan published in July 2023 was subject to consultation and engagement as detailed in the plan. As the outcome of the refresh review did not lead to significant changes a new consultation process was not required.

BACKGROUND DOCUMENTS

Background Papers	Held At	Contact
None		

APPENDICES

No.	Title
Appendix 1	Southwark section of Joint Forward Plan, South East London Integrated Care Board (ICB) 2024/25

AUDIT TRAIL

Lead Officer	Martin Wilkinson, Acting Place Executive Lead, Southwark, NHS SEL Integrated Care Board	
Report Author	Adrian Ward, Head of Place PMO, Southwark, NHS SEL, Integrated Care Board	
Version	Final	
Dated	27/02/24	
Key Decision?	No	
CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / CABINET MEMBER		
Officer Title	Comments Sought	Comments Included
Assistant Chief Executive Governance and Assurance	No	No
Strategic Director, Finance	No	No
List other officers here	N/A	N/A
Cabinet Member	No	No
Date final report sent to Constitutional Team	1 March 2024	